## Our Quantum Leap Becoming the Most EntrepreneurialInnovativeCommunityengaged CatholicUniversity in the Midwest

I. Welcome and Recognitions

Alliedhealth professions such as respiratory therapy, radiation therapy Bysical therap, are also seeing najor shortages, which is making it harder for people to get basic care.

I've had several ealth care executives contact me about the glaring staffing shortagen positions number in the tens of thousandered they are scrambling to fill them.

Our job is to help bolster the health care talent pipeline to meet these growing workforce development needs.

Our solution is to provide cutting-edge curriculum and pograms that poducetop-notch talent to fill these in-demand careers

We have **a** outstandingnursing program with degrees for those just ntering the field all the way up to the doctoral level.

Ourphysicianassistant program was one of the first in the country and recently celebitated 50-year anniversary.

We are alsoplanning a econd dental clinic in Southeast Michigan community f needto allow our dental school to grow.

In doing so, we wilhelp meet the demandor careand provide our students topotch experiences they enter their profession

We have also responded to Macomb Community Colsegequest for proposals to offer a bachelor's degree completion program in nursingtoeir Clinton Townshipcampus.

Earlier this month Crain's Detroit Business visited our campus to report on our efforts to address the workforce development challen**ges**ing our regions' health care systems.

We'll continue to look for innovative ways to define health cade cationin the 2<sup>ft</sup> century.

Challenge Racial Inequities and Social Injustice

Another major problemsociety faces longstanding systemic racial inequities and social injustices.

There's a growing discrepancy between those who have a lot and those who have a little.

This widening wealth gap is not only unfair and immorablut also hurting our society and holding our country back from reaching its full collective potential.

We have a uniqueole to play.

We must continue to build costffective, flexible pathways for adult learners who have completed some collegeredit to return to school and earn degree.

We also need amicreased focus on firstgeneration college students.

My father had an 8 grade education. He was street smart and worked helewanted to be sure I had opportunities.

Because my mother was during my childhoodmy father would drop me off on Saturdays at the library, and Good Samaritalibrarians took me under their wing and looked out for me

From the time I was five to 12 ears old I spent an enormous amount of time at the library. It's a big reason why I was able to succeed in school bo to college when my parents hadn't.

As the first person in my family to go to college, I remember my first day at a large state school with 25,000 students.

I didn't have a clue what I was supposed to be doing and almost left.

My wife Lechiahada similar situation Neither of her parents went to high school, aodr brothers were both high school dropouts who eventually went back to get their GEDs and went on to be successful.

These experiences instilled in **ans** understanding **of** what barriers are there for firstgeneration students and families

Together, let's build the environment where stude **frts**m lower socioeconomic standingan becomethe first of their families to attend and graduate college

That's going to take a commitment of this entire institution from executive leadership to alumni to students and faculty

It's going to require fundraising and new partnerships with foundations and state and federal resources

It's going to take a lot of workput we are uniquely positioned to leated provide opportunities to students that aspire to be the first in their family to attend college and graduate.

There are many people here in Detroit who desether opportunity-and Detroit Mercy should find ways to make at happen.

VII. Strategic Initiatives to Launch Detroit Mercy Forward

At Detroit Mercy, we're Catholic with a big C.

We embrace all Catholicism has to offer, its social teachings and intellectual traditioned in theology and philosophy

We are the Sisters of MercyWe are the Jesy

The city is ready to rallyround championship sports and as proud Titanss laceuld be at the center of that.

The Titan Guarantee Experiential learning

As part of our next strategic plan*e*wintend to launcha new programwe will call the Titan Guarantee that will serve as **a**najor differentiator in what we offer prospective students

The Titan Guarantee is the promise that every for a student who attends our school will have a high impact, experiential education experience they graduate.

Whether an internshippr Coop with an employer in the city or some other hands experience relevant to their field[suEMC /Pp  $\$ 

Thank you,

Godspeed